## **Summary of analyst consensus**

| In €m            |  |
|------------------|--|
| Maisons du Monde |  |
| Change (%)       |  |
| LFL (%)          |  |
| Modani           |  |
| Change (%)       |  |
| Sales            |  |
| Change (%)       |  |

| Sales   |         |         |         |         |         |
|---------|---------|---------|---------|---------|---------|
| FY 19E  | FY 20E  | FY 21E  | FY 22E  | FY 23E  | FY 24E  |
| 1,179.4 | 1,285.6 | 1,393.0 | 1,507.4 | 1,628.8 | 1,753.4 |
| 8.7%    | 9.0%    | 8.4%    | 8.2%    | 8.1%    | 7.6%    |
| 4.0%    | 4.4%    | 4.6%    | 4.7%    | 4.8%    | 4.7%    |
| 48.4    | 64.7    | 84.9    | 107.6   | 132.3   | 160.1   |
| 86.9%   | 33.6%   | 31.3%   | 26.8%   | 22.9%   | 21.0%   |
| 1,227.8 | 1,350.2 | 1,477.9 | 1,615.1 | 1,761.1 | 1,913.4 |
| 10.5%   | 10.0%   | 9.5%    | 9.3%    | 9.0%    | 8.6%    |

| In €m                             |
|-----------------------------------|
| Sales                             |
| Change (%)                        |
| Cost of sales                     |
| Gross profit                      |
| As % of sales                     |
| Operating expenses                |
| EBITDA - MDM definition           |
| As % of sales                     |
| Depreciation & amortization       |
| EBIT - MDM definition             |
| As % of sales                     |
| Other operating income/(expenses) |
| EBIT                              |
| As % of sales                     |
| Financial result                  |
| Profit before tax                 |
| As % of sales                     |
| Income tax                        |
| Tax rate (%)                      |
| Net income                        |
| EPS (€)                           |

| P&L     |         |         |         |         |         |
|---------|---------|---------|---------|---------|---------|
| FY 19E  | FY 20E  | FY 21E  | FY 22E  | FY 23E  | FY 24E  |
| 1,227.8 | 1,350.2 | 1,477.9 | 1,615.1 | 1,761.1 | 1,913.4 |
| 10.5%   | 10.0%   | 9.5%    | 9.3%    | 9.0%    | 8.6%    |
| (417.6) | (469.2) | (525.3) | (585.0) | (646.5) | (711.1) |
| 810.2   | 881.0   | 952.6   | 1,030.0 | 1,114.6 | 1,202.3 |
| 66.0%   | 65.2%   | 64.5%   | 63.8%   | 63.3%   | 62.8%   |
| (657.1) | (720.0) | (785.7) | (852.1) | (914.8) | (979.4) |
| 153.1   | 161.0   | 166.9   | 177.9   | 199.8   | 223.0   |
| 12.5%   | 11.9%   | 11.3%   | 11.0%   | 11.3%   | 11.7%   |
| (40.9)  | (45.8)  | (51.1)  | (56.5)  | (60.7)  | (64.8)  |
| 112.1   | 115.2   | 115.8   | 121.4   | 139.1   | 158.2   |
| 9.1%    | 8.5%    | 7.8%    | 7.5%    | 7.9%    | 8.3%    |
| (5.1)   | (4.2)   | (4.0)   | (4.1)   | (4.1)   | (4.1)   |
| 107.1   | 111.0   | 111.8   | 117.3   | 135.0   | 154.1   |
| 8.7%    | 8.2%    | 7.6%    | 7.3%    | 7.7%    | 8.1%    |
| (9.7)   | (8.9)   | (7.8)   | (7.0)   | (6.3)   | (5.6)   |
| 97.3    | 102.0   | 103.9   | 110.3   | 128.7   | 148.5   |
| 7.9%    | 7.6%    | 7.0%    | 6.8%    | 7.3%    | 7.8%    |
| (35.0)  | (34.3)  | (33.3)  | (33.9)  | (38.8)  | (44.3)  |
| 35.9%   | 33.6%   | 32.1%   | 30.7%   | 30.2%   | 29.8%   |
| 62.4    | 67.7    | 70.6    | 76.4    | 89.9    | 104.2   |
| 1.38    | 1.50    | 1.56    | 1.69    | 1.99    | 2.30    |

| In €m                                 |  |  |  |  |
|---------------------------------------|--|--|--|--|
| EBITDA - MDM definition               |  |  |  |  |
| Change in working capital requirement |  |  |  |  |
| Change in other operating items       |  |  |  |  |
| Cash-flow from operating activities   |  |  |  |  |
| Cash flow from investing activities   |  |  |  |  |
| As % of sales                         |  |  |  |  |
| Free cash flow                        |  |  |  |  |
| Net debt                              |  |  |  |  |
| Leverage ratio (x)                    |  |  |  |  |

|        | C/F    |        |        |        |        |
|--------|--------|--------|--------|--------|--------|
| FY 19E | FY 20E | FY 21E | FY 22E | FY 23E | FY 24E |
| 153.1  | 161.0  | 166.9  | 177.9  | 199.8  | 223.0  |
| (5.4)  | (9.2)  | (15.3) | (18.3) | (19.0) | (19.2) |
| (44.9) | (43.0) | (41.3) | (40.4) | (46.4) | (51.8) |
| 102.7  | 108.8  | 110.3  | 119.2  | 134.4  | 152.0  |
| (72.0) | (69.2) | (77.3) | (78.6) | (76.2) | (76.2) |
| 5.9%   | 5.1%   | 5.2%   | 4.9%   | 4.3%   | 4.0%   |
| 30.7   | 39.6   | 33.0   | 40.6   | 58.2   | 75.8   |
| 179.5  | 163.8  | 157.7  | 141.8  | 112.8  | 71.6   |
| 1.2    | 1.0    | 0.9    | 0.8    | 0.6    | 0.3    |

Note: Analyst consensus as of 7 November 2019 (based on 11 models; average estimates)